



2019 Half Year Results

Update to Media – 19 July 2019

Mark Patrick – Chief Financial Officer

Cautionary statement regarding forward-looking statements

Some of the statements contained in this document are forward-looking statements. These statements are based on current expectations, assumptions, estimates and projections, and involve known and unknown risks, uncertainties and other factors that may cause results, levels of activity, performance or achievements to be materially different from any forward-looking statements. These statements are generally identified by words or phrases such as "believe", "anticipate", "expect", "intend", "plan", "will", "may", "should", "estimate", "predict", "potential", "continue" or the negative of such terms or other similar expressions. If underlying assumptions prove inaccurate or unknown risks or uncertainties materialize, actual results and the timing of events may differ materially from the results and/or timing discussed in the forward-looking statements, and you should not place undue reliance on these statements. Syngenta disclaims any intent or obligation to update any forward-looking statements as a result of developments occurring after the period covered by this document or otherwise.

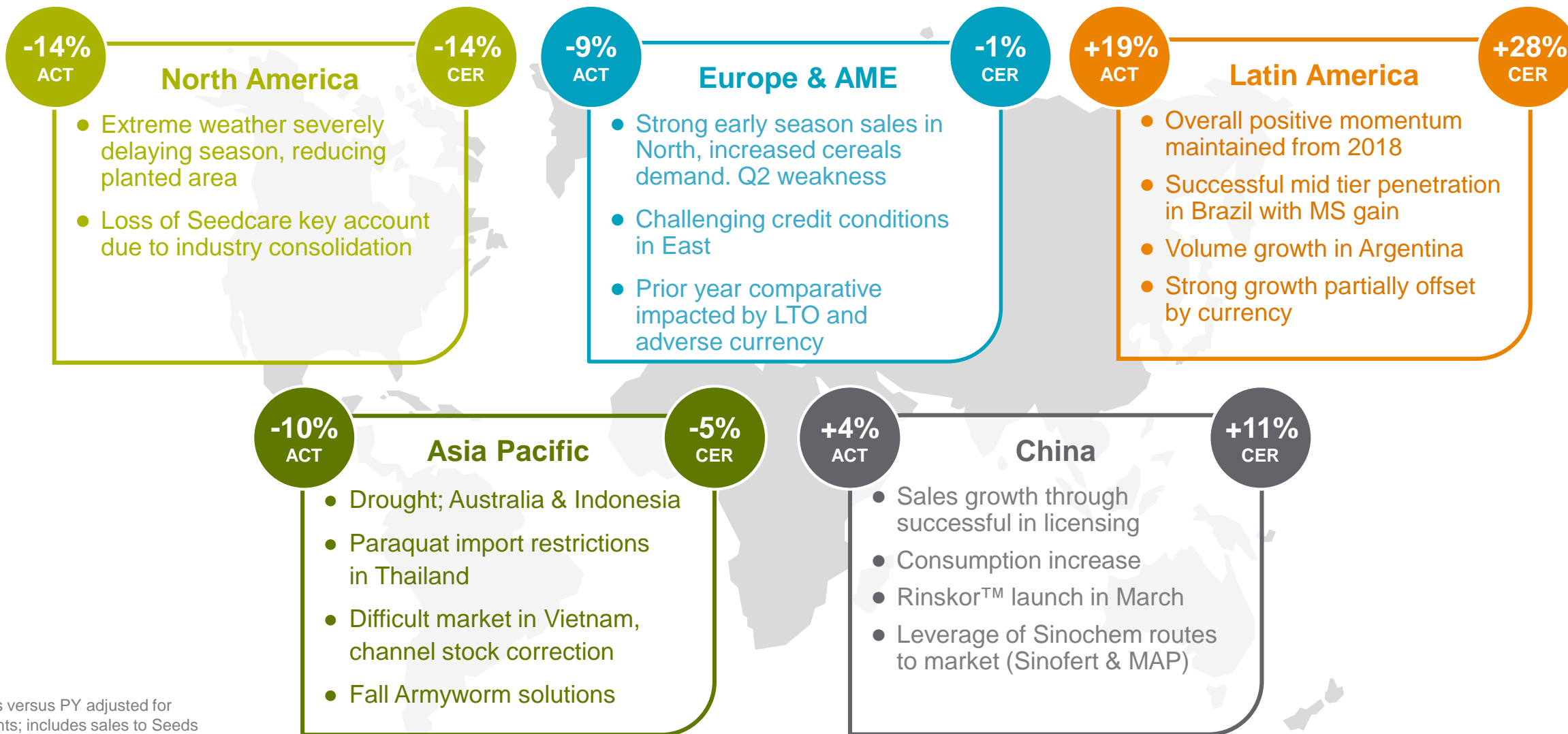
2019 H1 Financial Performance

- Sales \$6.8 billion: down 7%, 2% at CER*
 - Volumes impacted by severe flooding, delayed planting and reduced acres in the US
 - Emerging market price increase mitigated FX
- EBITDA \$1.5 billion: 15% lower, 9% at CER*
 - Margin 21.6% (2018: 23.6%): impacted by higher China raw material costs
- Net Income down 34% after 2018 divestment gains; 6% lower excluding restructuring
- Free cash flow before acquisitions and US litigation settlement -\$0.3 billion (2018: \$0.7 billion); lower US sales and 2018 divestments



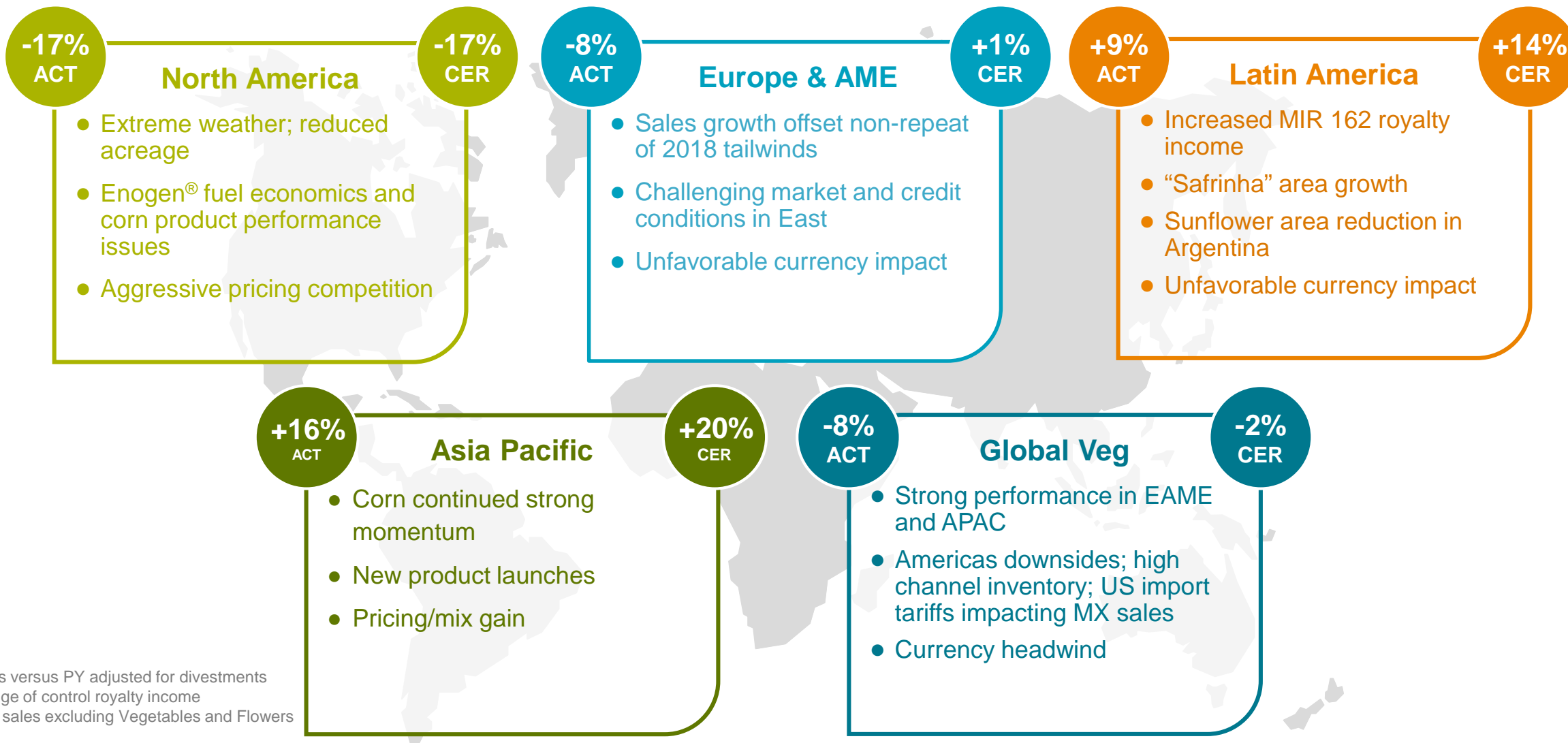
* Sales 6% lower, 1% at CER adjusted for divestments and change of control income under royalty agreements; EBITDA down 13%, 8% at CER on the same basis

Half 1 2019 CP sales: -5%; 0% at CER*



*Variances versus PY adjusted for divestments; includes sales to Seeds

Half 1 2019 Seeds sales: -8%; -3% at CER*



*Variances versus PY adjusted for divestments and change of control royalty income
Regional sales excluding Vegetables and Flowers

Accelerating innovation in a changing world to address farmers' challenges



Accelerating our innovation for farmers, society and nature

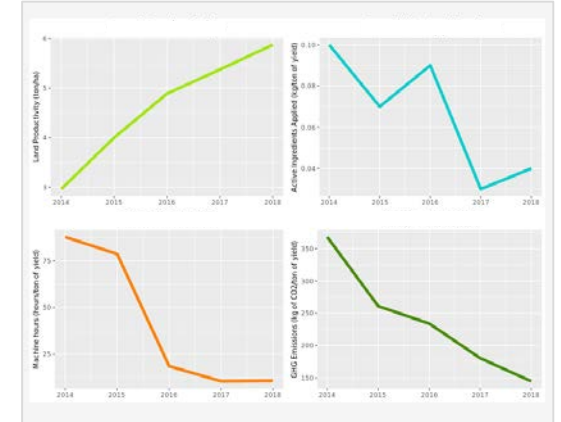


Photo: Jeroen Hofman

Louise Fresco joins the Syngenta Board



Teaming up with The Nature Conservancy to innovate for nature



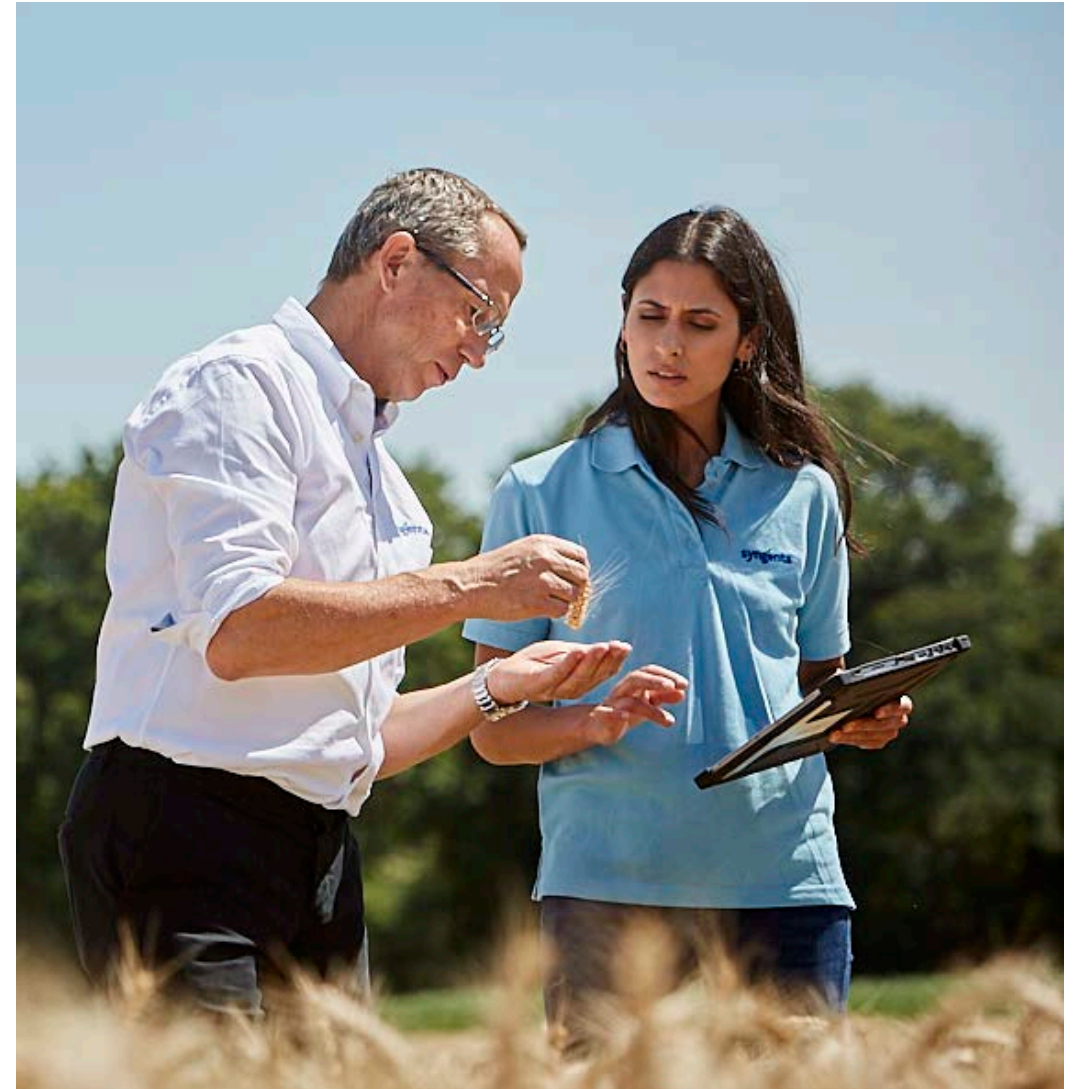
Metrics for 'Accelerating innovation' to be announced in Q4

2019 Update

- US market hit by major flooding, delayed planting and reduced acres
- Trade disputes
- Momentum maintained in Brazil

- Continued investment in innovation to drive sustainability agenda

- Expected market outperformance
- Low single digit sales growth
- Latam key to H2
- Solid free cash flow before Viptera settlement
 - \$1.1 bn paid H1 2019



Bringing plant potential to life